### **EXAMPLE** Principles of Building Commissioning: ASHRAE Guideline 0 and Standard 202



ASHRAE Guideline 0 (Supersedes ASHRAE Guideline 0-2005) ANSI/ASHRAE/IES Standard 202

#### The Commissioning Process

#### Commissioning Process for Buildings and Systems

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Principles of Building Commissioning: ASHRAE Guideline 0 and Standard 202

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0+M



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The commissioning information in this course was co-developed by:

ASHRAE

The Building Commissioning Association

The Illuminating Engineering Society

The National Environmental Balancing Bureau

### Learning Objectives

- Identify the defining elements of the ASHRAE commissioning process for new construction
- Outline key commissioning activities during a building's pre-design, design, construction, and occupancy/operations phases
- Summarize key commissioning process documentation requirements
- Describe the generic benefits of the commissioning process
- Appreciate the role of the numerous commissioning guidelines and standards

#### **Course Outline**

- Why is Commissioning Needed?
- Introduction to the Commissioning Process
- Commissioning Guidance Documents
- ASHRAE Guideline 0 versus Standard 202
- Commissioning during the Pre-Design Phase
- Commissioning during the Design Phase
- Commissioning during Construction
- Commissioning during Occupancy and Operations
- Summary

# WHY IS COMMISSIONING NEEDED?



Reference Publication: Cummings, J.B., C.R. Withers, N. Moyer, P. Fairey, B. McKendry, "Uncontrolled Air Flow in Non-Residential Buildings", Prepared for Florida Energy Office, Department of Community Affairs, FSEC-CR-878-96, March 29, 1996.

Disclaimer: The views and opinions expressed in this article are solely those of the authors and are not intended to represent the views and opinions of the Florida Solar Energy Center.

#### Uncontrolled Air Flow in Non-Residential Buildings

James B. Cummings, Charles R. Withers, Neil Moyer, Philip Fairey, and Bruce McKendry Florida Solar Energy Center (FSEC)

#### A case study on why we need commissioning

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#### **Everyday Buildings**

A major goal of this study has been to characterize the nature and extent of uncontrolled air flow through testing, measurement and monitoring in 70 small commercial buildings. The study found that uncontrolled air flow is ubiquitous.

Out of the 70 buildings studied, only one was deemed to be a "good" building. Repairs were made on 20 of these buildings. Before and after monitoring showed average energy savings of 15%.

Perhaps the most profound and compelling finding of the study is that, given the present state of practice, whether a building will avoid serious, or even catastrophic problems due to uncontrolled airflow, is primarily a matter of luck.

Should we go with luck or with commissioning?

### **Everyday Buildings**

The study comes to three major conclusions:

- Uncontrolled airflow is pervasive in buildings, often resulting in severe—and sometimes even catastrophic consequences.
- Building practitioners lack the training, methods, and insight necessary to understand and avoid uncontrolled airflow in buildings.
- Given proper attention, problematic airflows in buildings can be virtually eliminated.

#### Commissioning is the antidote to stuff

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Stuff happens

Stuff happens for many reasons

Stuff can be mitigated

#### **Energy efficient:**

A building that *exceeds* the minimum requirements of the prevailing energy efficiency code (if that code is current)



#### Green:

A building that *reduces negative* environmental impacts at the site and global scales by mitigating energy, water, and materials consumption

	U.S. GREEN BUILDING COUNC							
	ABOUT USGBC	MEMBERSHIP	LEED	EDUCATION	LEED AP	RESOURCES	CHAPTERS	Dr.
LEED	Home > LEED Leadership in Energy and Environmental Design What is LEED®? The Leadership in Energy and Environmental Design (LEED) Green Building Rating System™ is the nationally accepted benchmark for the design, construction, and operation of high performance green buildings. LEED gives building owners and operators the tools they need to have an immediate and measurable impact on their buildings' performance. LEED promotes a whole-building approach to					RESOURCES IEWS AND INFORMA id You Miss Greenbu heck out USGBC's blog to verything that happened enver. <u>Click here</u>	aild 2000155	ontre
LEED Rating Systems LEED Certification Register Your Project						earn About LEED at 1 id you miss the LEED for I vebinar series? A complete vailable online. <u>Click her</u>	Existing Buildings archive is still	

#### **Net Zero Energy:**

A building that (on an annual basis) produces from renewable site resources as much energy as it consumes from nonrenewable sources



Building

#### **Carbon Neutral**:

A building that (on an annual basis) produces no net carbon emissions, thereby helping to mitigate climate change



http://www.aldoleopold.org/.

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#### Sustainable:

A building that produces no net negative environmental impacts at the site and global scales (by very seriously addressing energy, water, and materials consumption)



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#### **Regenerative**:

A building that *produces net positive environmental impacts* at the site and global scales (by very seriously addressing energy, water, and materials consumption)



http://en.wikipedia.org/wiki/File:Eden\_Project\_geodesic\_domes\_panorama.jpg

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FIG. 2.13

#### Questions

# before leaving this discussion of the rationale for commissioning?

Next section: Introduction to the Commissioning Process

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# INTRODUCTION TO THE COMMISSIONING PROCESS



ASHRAE Guideline 0-2013 (Supersedes ASHRAE Guideline 0-2005)

#### The Commissioning Process



ANSI/ASHRAE/IES Standard 202-2013

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#### Commissioning Process for Buildings and Systems

#### Section Overview

- What is Building Commissioning?
- Why is Commissioning Needed?
- The Benefits of Commissioning
- Keys to Successful Commissioning
- Intent of Guideline 0 || Intent of Standard 202
- Related Commissioning Guidelines

#### What is Building Commissioning?

A quality-focused **process** for enhancing the delivery of a project. The process focuses on verifying and documenting that the facility and all of its systems and assemblies are planned, designed, installed, tested, operated, and maintained to meet the *Owner's Project Requirements*.

ASHRAE Guideline 0-2019: Definitions in general, the definitions in Guideline 0 and Standard 202 should be identical

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### In Fewer Words, What Is Building Commissioning?

A structured *quality assurance process* intended to ensure that a building meets the *owner's requirements* upon turnover.

### Fundamentally, What Is Commissioning?

# It is an ongoing *process* (spanning from pre-design into occupancy)

#### It is <u>not</u> an "event" It is <u>not</u> a short-term "task" It is <u>not</u> just "problem" clearance

#### What Can Be Commissioned?

- Whole buildings\*\*
- Building systems\*\*
  - Active systems (dynamic)
  - Passive systems (static)
- Building sub-systems\*\*

\*\* Presuming the building, system, or sub-system design intent is known and has been benchmarked via criteria (resulting in a clear and comprehensive statement of *Owner's Project Requirements.*)

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### Why Is Commissioning Needed?

Stuff happens (issues detrimental to the owner's best interests will arise); this stuff may involve:

- Poorly identified owner needs/wants
- Poorly executed work
  - Design
  - Construction
  - Operations/maintenance
- Poor communications

## Is Commissioning Really Needed



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## Is Commissioning Really Needed?



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# The Commissioning Process: 5000-foot View

Commissioning is essentially a process that facilitates, encourages, and rewards ongoing and effective:

- Communication
- Documentation
- Verification (evaluation)

Across project phases and across disciplines. The process is conducted by a team.

#### The Benefits of Commissioning

- A project that reflects the owner's needs and desires
- A project that works (fully) upon initial occupancy
- A project that is well documented
- Facility staff who are prepared to properly operate and care for systems and assemblies
- A project with clear performance benchmarks
- A project that has benefited from a collaborative effort of the diverse participants

### The Benefits of Commissioning



#### The Benefits of Commissioning



## Technical Keys to a Successful Commissioning Process

Good benchmarking and archiving *documents*:

- Owner's Project Requirements
- Basis of Design
- Commissioning Plan
- Construction Checklists
- Test Protocols
- Training Plan
- Systems Manual
- Commissioning Process Reports

## Technical Keys to a Successful Commissioning Process

Verification by the commissioning team

- Of all key elements—against the Owner's Project Requirements
  - During design
  - During construction
  - During occupancy and operations
- Owner acceptance
  - Of all key deliverables/products

# Procedural Keys to a Successful Commissioning Process

#### Effective and timely *communications*:

- Explicit written expectations and responsibilities:

- Clear scope and contract for commissioning provider
- Professional service contracts for architect/engineer that address commissioning
- Construction specifications that clearly address commissioning
- Ongoing communications:
  - Commissioning meetings
  - Commissioning reports
  - Issues Log

## Human Keys to a Successful Commissioning Process

Well-reasoned clarity of purpose

Serious owner buy-in and support

Enforcement of commissioning-related contract provisions

#### The Intent of ASHRAE Guideline 0

The purpose of this guideline is to describe the Commissioning Process capable of verifying that a facility and its systems meet the Owner's Project Requirements.

ASHRAE Guideline 0-2019: Purpose
#### The Intent of ASHRAE Standard 202

The purpose is to identify the minimum acceptable Commissioning Process for buildings and systems.

ASHRAE Standard 202-2018: Purpose

### Applying ASHRAE Guideline 0

The application of this guideline will depend upon the Owner's Project Requirements and how the project will be designed, built, and operated. The process described in this guideline is written for a generic project and must be adapted to each project.

ASHRAE Guideline 0-2019: Utilization

### Applying ASHRAE Standard 202

...scope will depend upon how the project will be designed, built and operated... scope shall be defined in the Owner's Project Requirements and the Cx Plan... process described is written for a generic project and must be adapted to each project... can be supplemented by companion technical documents and guidelines... can be applied to both new and renovation projects

ASHRAE Standard 202-2018: Utilization

### Supplementing 0 and 202

This <u>guideline</u> describes the Commissioning Process and *is supplemented by companion technical guidelines*. A technical guideline describes the specific details to properly implement the Commissioning Process relative to a specific facility system or assembly.

This <u>standard</u> describes the Cx Process and can be *supplemented by companion technical documents and guidelines* to describe the specific details to properly implement the Cx Process relative to a specific facility, system, or assembly. T

ASHRAE Guideline 0-2019: Utilization ASHRAE Standard 202-2018: Utilization

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#### ASHRAE Guideline 0 Intent: The Elevator Pitch

To describe the *minimum defining characteristics* of *the ideal* commissioning process

To encourage the use of such an ideal process rather than partial implementations

#### ASHRAE Standard 202 Intent: The Elevator Pitch

To describe the *minimum defining characteristics* of *an acceptable* commissioning process

To delineate such a process such that it can be incorporated into building codes and standards

## Related Commissioning Guidelines

And A SUMA Condition 1-5

ASHRAE GUIDELINE

HVAC&R Technical Requirements for

Process

The Commissioning



ASHRAE Guideline 0-2013 (Supersedes ASHRAE Guideline 0-2005)

#### **The Commissioning Process**

**GUIDELINE** 

Commissioning Processory and Standing Guideline Project Communication of addenda or revisions, including processors or gram for regular publication of addenda or revisions, including processors and standard or revisions for the guideline. The charge submittal form, instructions, and standard or Guideline may be purchased from the ASIRAE website (www.ashrae.org) or instructions to SIRAE website (www.ashrae.org). The fullie Circle, NE, Addanta, GA 30329-2305. E-mail: orders@ashrae.org. Fax: 678-539-1701 Tailie Circle, NE, Addanta, GA 30329-2305. E-mail: orders@ashrae.org. Fax: 678-539-1701 Tailie Circle, NE, Addanta, GA 30329-2305. E-mail: orders@ashrae.org. Fax: 678-539-

N 1049-894X

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STANDARD

for Buildings and S



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#### **Commissioning Guidelines Lineup**



ASHRAE Guideline 0: Process (new project) ASHRAE Guideline 0.2: Process (existing project) ASHRAE Standard 202: Process (generic) ASHRAE Standard 230P: Process (existing)

ASHRAE Guideline 1.1: HVAC&R Details (new) ASHRAE Guideline 1.2: HVAC&R Details (existing) ASHRAE Guideline 1.3: Operator Training Support ASHRAE Guideline 1.4: Systems Manual Support ASHRAE Guideline 1.5: Smoke Control Details ASHRAE Guideline 1.6: Data Centers

IES DG-29: NIBS Guideline 3: Lighting Systems Details Enclosure Systems Details

**Commissioning Process** for Buildings and Systems

ASTM E2813: Enclosure Systems process

NIBS = National Institute of Building Sciences | IES = Illuminating Engineering Society

#### **Commissioning Guidelines Roadmap**



This slide shows work in progress; the final products may vary.

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#### Standard 202 vs. Guideline 0

#### **ASHRAE STANDARD 202**

- Written in code language
- Intended to present the minimum acceptable characteristics of a viable commissioning process
- Allows for adaptation to a specific project context
- Systems and assemblies to be commissioned may be selected by the owner (unless otherwise dictated by a referring code / legislation)

#### ASHRAE GUIDELINE 0

- Written in guideline language
- Intended to present the minimum acceptable characteristics of an ideal commissioning process
- Allows for adaptation to a specific project context
- Systems and assemblies to be commissioned are intended to be selected by the owner

#### Standard 202 vs. Guideline 0

#### **ASHRAE STANDARD 202**

 Organized around documents that capture commissioning activities and responsibilities

#### ASHRAE GUIDELINE 0

 Organized around phases of the building acquisition process (design-bid-build is assumed; but other options can be inferred)

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The following sections of the course are structured around project phases (as in Guideline 0). The documents that are the basis for Standard 202 are fully discussed within these phases.

#### Questions

#### before leaving this discussion of the background and context of the commissioning process?

Next section: Pre-Design Phase Commissioning

#### **Building Commissioning**



#### Because stuff happens!

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# Pre-Design Phase Commissioning

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#### **Outline: Pre-Design Phase**

- Commissioning Process Objectives during the Pre-Design Phase
- Key Pre-Design Commissioning Activities
- The Commissioning Provider
- The Commissioning Team
- Pre-Design Commissioning Documents

#### A Reminder

ASHRAE Guideline 0 and Standard 202 both describe a commissioning process with three essential elements:

- Communication
- Documentation
- Verification

These elements are **first addressed** in Pre-design and continue through all project phases.

#### Critically Important ASHRAE Recommendations

- Initiate commissioning during pre-design  $\leftarrow\leftarrow\leftarrow$
- Use an independent commissioning provider
- Establish a viable commissioning team
- The design team is responsible for design
- The contractor is responsible for construction
- The Owner's Project Requirements are the validation benchmark (not just the CDs)
- Consider statistical sampling (versus 100% verification)
- All activities should be explicitly defined in advance

### Commissioning Objectives During Pre-Design

- Develop the Owner's Project Requirements
- Identify commissioning scope and budget
- Develop the initial Commissioning Plan
- Accept pre-design commissioning activities
- Review/use lessons from previous projects

#### **Pre-Design Objectives**

# To start the commissioning process off on the right foot

Unofficially

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### Key Pre-Design Phase Commissioning Activities

- Owner gains an understanding of the commissioning process and develops a commissioning request for proposals (RFPs)
- Hire commissioning provider
- Establish commissioning process scope/budget
- Develop draft Commissioning Plan
- Develop Owner's Project Requirements (OPR)
- Develop commissioning services requirements for design team professional services contracts
- Develop *Design Checklists* (if to be used on project)
- Obtain owner acceptance of documents

Terms shown in Caps/Italic are formal commissioning process documents

### The Commissioning Provider

- Should have actual and perceived independence of action (an unbiased party)
- Should have a background and experience to match project expectations
- Will act in the best interests of the owner
- Will interact with owner's representatives, the design team, the contractor, and subcontractors
- Will lead the commissioning team and team meetings
- Should have outstanding people skills

### The Commissioning Provider

- Provider versus "agent" or "authority"
  - An agent can act as the owner (this is not intended)
  - Authority overlaps with AHJ (authority having jurisdiction)
- Professional services contract must spell out roles and responsibilities for this crucial party—including scope of work to be conducted
- The commissioning provider should be an independent entity or come from the owner's in-house staff
- The commissioning provider will not singlehandedly commission a project

This entity was previously called the commissioning "authority"

### Multi-Project Commissioning Process Manager

A *Commissioning Process Manager* is an individual who oversees and coordinates the commissioning process on behalf of the building owner. The person who performs this function communicates on behalf of the building owner with the commissioning provider and the commissioning team. For some projects, the commissioning provider may perform the function of the commissioning process manager, but for other projects, another individual performs these functions.

private communication, June 2009

### The Commissioning Process Team

- Includes many members
- Members (numbers and bodies) will change from phase to phase
- The team is led by the commissioning provider
- The team will complete a variety of tasks
- Responsibility for team members must be clearly allocated and contractually assigned
- Specific pre-design roles and responsibilities will vary from project to project

### Pre-Design Phase Commissioning Team

- Commissioning provider
- Programming consultants (if involved)
- Owner's representatives (users, operating and maintenance staff, project manager)
- Design team representatives (if possible)
- Contractor representatives (if possible)

Intent: assemble a team that can help prepare a complete and viable OPR document

#### Pre-Design Commissioning Documents

- Commissioning Plan → begun in pre-design
  Includes the beginnings of a Training Plan
- Owner's Project Requirements  $\rightarrow$  completed in pre-design
- Commissioning responsibilities placed into design services contracts → necessary agreements developed during pre-design
- Issues Log → set format and begin to implement during pre-design
- Systems Manual → set format, determine champion during pre-design
- Design Checklists  $\rightarrow$  develop (if to be used on project)

### **Commissioning Plan**

This is a roadmap to the commissioning process that will evolve throughout the various project phases; the following will be addressed during pre-design:

- Scope of process: clearly define
- Budget: establish and verify
- Schedule: detailed for design, less so for construction
- Details of design phase activities and roles/ responsibilities
- Outline of later-phase activities and roles/ responsibilities

# Owner's Project Requirements (OPR)

- This document explicitly calls out the minimum characteristics that will define a successful project from the owner's perspective
- Must address quality as well as quantity
- Must include verifiable benchmarks (criteria)
- OPR is *completed* during pre-design
- This document becomes the basis for all commissioning verification efforts—and is thus *critical* to a successful commissioning outcome

#### **Design Checklists**

- These are pre-prepared forms used to structure and facilitate verifications (evaluations) conducted as part of the commissioning process
- These may be competed in stages as design reviews progress
- Checklists can provide a pre-structured tool to help catch deviations before they become problems
- When completed, they become a part of the *Commissioning Process Report* and can assist with subsequent commissioning efforts

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#### Who Might Do These Documents?

< suggestions, not requirements >

- Commissioning Plan  $\rightarrow$  commissioning provider
- Owner's Project Requirements → owner or programming consultant or commissioning provider (with substantial input from commissioning team)
- Design services contracts → owner with input from commissioning provider (establish expectations for involvement of design professionals in commissioning process)
- Issues Log (establish and start to use) → commissioning provider (more later)
- Systems Manual → decide who will be responsible for this important document (more later)
- *Design Checklists* → commissioning provider

#### **Building Commissioning**



#### Because stuff (crazy stuff) happens!

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#### Questions

# before leaving this discussion of the commissioning process during pre-design?

Next section: Design Phase Commissioning

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## Design Phase Commissioning

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#### **Outline: Design Phase**

- Commissioning Process Objectives during the Design Phase
- Key Design Phase Commissioning Activities
- The Commissioning Team
- Updating Pre-Design Commissioning Documents
- Design Phase Commissioning Documents
- Ensuring the Contractor is on Board
- Design Phase Verifications
## Design Phase Commissioning Process Objectives

- Update the Commissioning Plan
- Verify the Basis of Design
- Develop commissioning process requirements for the *Construction Documents*
- Develop draft Construction Checklists
- Develop draft Test Procedures
- Define training requirements
- Perform OPR-based design review
- Update the OPR

ASHRAE Guideline 0-2019: Design Phase Objectives

## **Design Phase Objectives**

To prepare for commissioning activities in the upcoming construction phase

To verify design decisions and documentation

Unofficially

### Key Design Phase Commissioning Activities

- Conduct commissioning team meetings
- Verify Basis of Design
- Develop Construction Checklists and Test Procedures
- Incorporate commissioning process requirements into project specifications
- Develop training program requirements
- Review design phase documents against OPR (may involve use of Design Checklists)
- Update OPR and Commissioning Plan (including training aspects)
- Track OPR deviations in the Issues Log

Terms shown in *Caps/Italics* are formal process documents

### Design Phase Commissioning Team

- Commissioning provider
- Owner's representatives (project manager, operations and maintenance staff)
- Design team representatives (including specialty consultants)
- Contractor representatives (if possible → input on development of viable Construction Checklists and testing procedures can be exceptionally valuable)
- Major equipment/assembly manufacturers' representatives

Goal: ensure that design can deliver OPR; prepare for construction phase activities

- Commissioning Plan  $\rightarrow$  update and expand
- Owner's Project Requirements → update
- Basis of Design  $\rightarrow$  develop
- Design Checklists  $\rightarrow$  use
- Construction Checklists  $\rightarrow$  develop
- Test Procedures  $\rightarrow$  develop
- Commissioning Process Requirements for the Construction Documents → develop
- Systems Manual → develop/convey requirements
- Training Plan → update and expand
- Issues Log → use

- Commissioning Plan
  - This is a continually developing roadmap for upcoming activities and record of completed activities
  - During the design phase, the plan *will be updated* to provide details regarding construction phase commissioning activities; an outline of occupancy and operations phase activities will be included
  - A more detailed *Training Plan* will be developed as a standalone document or a section of the *Commissioning Plan*
  - Ensure that the Commissioning Plan adequately addresses commissioning process activities, responsibilities, and schedule

- Owner's Project Requirements
  - This document establishes the minimum characteristics that will define a successful project from the owner's perspective
  - Must address quality as well as quantity
  - Must include verifiable benchmarks (criteria)
  - Completed during pre-design
  - Will be updated during design
    - To reflect changes in owner circumstances
    - To reflect desire-meets-reality conflicts

- Basis of Design
  - This is a formal commissioning process document that captures—in a usable format—key design-influencing assumptions, methods, selections, and decisions
  - The purpose of the Basis of Design is to give other parties easy access to the rationale behind design decisions
  - The Construction Documents show what was selected—but not why
  - The "why" can be very important when considering a contractorproposed substitution or making a decision on building operations
  - This document is valuable when design proposals are compared against OPR

- Typical contents of a Basis of Design document
  - Codes, standards, guidelines used
  - Basis for system/assembly selection
  - System and assembly options considered
  - Calculation/analysis methods used
  - Key inputs to calculations/analysis
    - Data (U-factors, climate, etc.)
    - Assumptions (energy costs, maintenance capabilities, etc.)
  - Narrative descriptions of system/assembly operations
  - Narrative descriptions of system/assembly control sequences
  - Equipment/products used as a Basis of Design

#### ASHRAE Guideline 0-2019: Basis of Design Documentation

- Construction Checklists
  - These are pre-prepared forms used to structure and facilitate verifications conducted as part of the commissioning process
  - Ideally, they would be part of the Construction Documents (or be provided as "for information" documents)
  - Typically will be competed in stages as construction progresses
  - Properly used, they can help in catching deviations before they become problems
  - When completed, they become a part of the Systems Manual and can assist with ongoing building operations

- Recommended Construction Checklist sequence of verifications (preceded by submittal verifications)
  - Safe delivery of the correct equipment/component: Was what was specified and approved delivered in undamaged condition?
  - Pre-installation condition: After sitting on site for some period of time and being moved around, is the equipment/component still undamaged?
  - Quality of installation: Was the correct element correctly installed in the correct location?
    - At this stage of verification, reference to the Owner's Project Requirements becomes very important—a "normal" standard of installation care (say ductwork tightness) may not be acceptable on a project seeking high energy efficiency

Principles of Building Commissioning, John Wiley & Sons.

- Recommended *Construction Checklist* sequence of verifications (*continued*)
  - Proper operation of the element in isolation: Does the equipment or component operate as a stand-alone element as intended and expected?
  - Negative issues encountered: Ideally the construction checklists will be completed with the majority of "checks" falling in "yes" boxes; when this is not the case, a clear description of the deviation must be noted along with an anticipated corrective action (this finding should become part of the *Issues Log*)
  - Linkages to test data forms that benchmark equipment performance and/or its operation as part of a larger system

Principles of Building Commissioning, John Wiley & Sons.

### Sample Construction Checklist

#### 8A. HVAC Piping: Insulation ASHRAE Guideline 1.1 Example Checklist

 

 Instructions:
 Step 1: Circle Yes or No and fill in with requested information. Step 2: Explain all "No" responses at the bottom of the checklist. Step 3: Samples of installed ductwork will be periodically reviewed to verify compliance.

 General Overall (Total Job) HVAC Piping Insulation Requirement

 Item
 Task Description

 1
 System Checks

	System Checks	a statistic cartoo		
A	Installation Checks	Submitted	Delivered	
	1 Piping is clean, dry and free of damage prior to installation.	Yes	No	
	<sup>2</sup> Pressure and leakage tests performed and reports have been submitted prior to insulation installation.	Yes	No	
	All chilled water piping is insulated with 1 1/2 inch thick fiberglass pipe insulation with vaport 3 barrier except runouts to radiant cooling panels located beyond 1'-0" within room being served.	r Yes	No	
	Secondary chilled water, low temperature chilled water (2 1/2 inch thick), fan coil drain pipin 4 (1/2" thick), and piping with electric trace freeze protection is insulated in the same manner a the chilled water pipes.		No	
	All chilled water pumps are insulated with a 1 1/2 inch thick rectangular box made of Manvill 5 817 rigid fiberglass board having a density of 6 lb/ft <sup>3</sup> with a rated vinyl coated and embossed laminate vapor seal (ASJ) jacket.	e I Yes	No	
	<sup>6</sup> The insulation box for the pump is open at top and bottom with a removable top to effect a complete insulation for each base mounted pump.	Yes	No	
	7 The pipe insulation sections are firmly butted together and the longitudinal seam of the vapo barrier is cemented with Foster No. 85-75.	r Yes	No	
	8 End joints are sealed with a minimum of 3 inch wide factory furnished vapor barrier strips cemented with Foster No. 85-75.	Yes	No	
	9 All fittings, valves, strainers etc. is insulated as described in the specifications.	Yes	No	
1	Exterior piping has a 0.016 inch aluminum jacket with moisture barrier lock seam and Gasco of equal factory applied fittings in lieu of glass cloth jackets. A sample is submitted.	Yes	No	

#### "No" Responses

ASHRAE Guideline 1.1-2007, HVAC&R Technical Requirements for the Commissioning Process Item Date

**Reason for "No" Response** 

Principles of Building Commissioning

Response

- Test Procedures
  - Test Procedures are an extension of verification procedures beyond the level of complexity that can reasonably be handled by Construction Checklists
  - An example: a protocol to verify that upon smoke detection in an atrium, the HVAC, electrical and alarm systems do what they should to meet the OPR
  - Another example: a protocol to verify that the HVAC system functions as it should to meet the OPR under a range of anticipated interior loading and weather conditions
  - Test Procedures must be scripted and ideally will allow for easy recording and archiving of results (for inclusion in the Systems Manual)

- Specifications: communicating commissioning process requirements to the contractor
  - General conditions requirements
    - Participation in activities
    - Ramifications for non-compliance
  - Section-specific requirements
    - Construction Checklists
    - Test Procedures
    - Training
  - Provide a clear picture of responsibilities
  - Allow for a reasonable bid to be prepared
  - Permit impacts on schedule to be reasonably estimated

#### Specifications are the means by which the contractor is brought on board

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- Systems Manual
  - A truly critical document for the owner
  - Requires input from:
    - Design team → need for input called out during pre-design and product verified during design phase
    - Contractor → responsibilities must be included in the contract documents during design phase
    - Commissioning provider
  - This document really needs a champion (a responsible and capable party)
  - Without a good Systems Manual, many of the ongoing benefits of commissioning will be lost during occupancy and operations

- Training Plan
  - Either stand-alone or a defined section of the *Commissioning Plan*
  - Lays out training needs and expectations
  - Lists training requirements:
    - Intended audience
    - Expected outcomes
    - Suggests venue/approach
    - Estimates time allocations
  - Outlines training verification requirements
  - Must be detailed enough to permit reasonable bidding and scheduling by contractor
  - Will likely include involvement of design team members

- Issues Log
  - The Issues Log is essentially the collective memory of the commissioning team (owner, commissioning provider, design team, contractor, etc.) regarding stuff that comes up during the commissioning process
  - It should be easy to access and use
  - It should be helpful (not litigious)
  - It should show all (or most) issues resolved upon occupancy
  - Resolution may take many routes (a change in OPR, a change in design, a change in component, an adjustment, etc.)

#### In Standard 202, this is the Issues and Resolution Log

### Sample Issues Log

ISSUE	DATE	ENTERED	OPR	DESCRIPTION	SUGGESTED	RESOLVED?
NUMBER	ENTERED	BY	CONSIDERATION	OF ISSUE	RESOLUTION	NO/YES (DATE)
1	1 Nov 12	ar	Usability of user interface for building systems	General approach to controls not available for review	Define interface approach to be used for competition and normal use	
2	1 Nov 12	ar	Usability of user interface for building systems	Scope of automatic controls not available for review	Define scope of automatic controls (HVAC, lighting, appliances, PV,)	
3	1 Nov 12	ar	Usability of user interface for building systems	Control backup logic not available for review	Define backup modes and actions	
4	1 Nov 12	ar	Usability of user interface for building systems	Specific hardware not available for review	Select hardware platform and associated software	
5	1 Nov 12	ar	Usability of user interface for building systems	User's Manual not available for review	Define and develop user training for controls	
6	1 Nov 12	ar	Usability of user interface for building systems	Role of user interface during contests not available for review	Define role of user interface during the SD contests	
7	1 Nov 12	cr	General livability	Kitchen perceived as being tight	Review kitchen layout for functionality	

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### Who Might Do These Documents?

< suggestions, not requirements >

- Commissioning Plan  $\rightarrow$  commissioning provider
- $OPR \rightarrow$  commissioning team
- Basis of Design  $\rightarrow$  design team
- Design Checklists → commissioning provider/team
- Construction Checklists → design team and commissioning provider/team
- Test Procedures  $\rightarrow$  commissioning provider/team and design team
- Commissioning Process Requirements for the Construction Documents → design team and commissioning provider/team
- Systems Manual → design team (both content and Contract Document requirements)
- Training Plan  $\rightarrow$  design team and commissioning provider/team
- Issues  $Log \rightarrow$  commissioning team

### **Comments on Design Verification**

- → Intent is not to second guess (or to become) the design team
- → Intent is to verify that design and design artifacts will reasonably deliver the Owner's Project Requirements
- → Sampling of design documents is highly recommended as a procedure—but this is a project-specific decision
- $\rightarrow$  The owner possesses acceptance authority

### Design Phase Verifications (perhaps using Design Checklists)

- → Owner's Project Requirements (updates)
- $\rightarrow$  Basis of Design
- → Systems Manual
- → Construction Documents (via sampling)
  - $\rightarrow$  general quality
  - $\rightarrow$  interdisciplinary coordination
  - $\rightarrow$  discipline-specific drawings
  - $\rightarrow$  discipline-specific specifications

### **Building Commissioning**



### Because odd stuff happens!

### Questions

before leaving this discussion of the commissioning process during the design phase?

Next section: Construction Phase Commissioning

# Construction Phase Commissioning



### **Outline: Construction Phase**

- Commissioning Process Objectives during the Construction Phase
- Meetings and Communications
- Updating Commissioning Documents
- Submittal Verification Reviews
- Employing Construction Checklists and Test Procedures
- Training

### Construction Phase Commissioning Process Objectives

- Verify that submittals meet the OPR
- Finalize Construction Checklists and Test Procedures
- Verify that systems and assemblies meet the OPR
- Verify training of owner's personnel
- Verify the Systems Manual
- Update the OPR and the Commissioning Plan

ASHRAE Guideline 0-2019: Construction Phase Objectives

## **Construction Phase Objectives**

To verify construction activities comply with the OPR

# To prepare for project handover to the owner

Unofficially

### Key Construction Phase Commissioning Activities

- Facilitate constructive communications
- Update Commissioning Plan
- Update Owner's Project Requirements
- Update Basis of Design
- Implement Checklists/Test Procedures
- Implement Training Plan
- Prepare/verify Systems Manual
- Obtain owner acceptance of work

Terms shown in *Caps/Italics* are formal process documents

### **Construction Phase Communications**

- The commissioning team is the avenue for effective communications
  - Via regular meetings and
  - Skillful use of the *Issues Log*
- Commissioning team members:
  - Commissioning provider
  - Owner's representatives (project manager, operations and maintenance staff)
  - Design team representatives (including specialty consultants)
  - Contractor representatives (including subcontractors, particularly controls and TAB professionals for HVAC systems)
  - Major equipment/assembly manufacturer representatives

Intent: ensure facility can deliver OPR; prepare for the owner's use of facility

### Construction Phase Commissioning Documents

- Commissioning Plan  $\rightarrow$  update and expand
- Owner's Project Requirements → update as required by owner change orders, and as needed to deal with contractor substitutions
- Basis of Design → update as required by owner change orders and contractor substitutions
- Construction Checklists  $\rightarrow$  finalize and implement
- Test Procedures  $\rightarrow$  finalize and implement
- Systems Manual  $\rightarrow$  complete and verify
- Training Plan  $\rightarrow$  implement and verify
- Issues  $Log \rightarrow$  use (and attempt to "clear")

These documents have been addressed during discussion of earlier project phases

### Who Might Do These Documents?

< suggestions, not requirements >

- Commissioning Plan update → commissioning provider
- Owner's Project Requirements update → commissioning team (with owner's explicit agreement)
- Basis of Design update → design team (a commissioning-effective services contract is important)
- Construction Checklists → used by contractor, verified by commissioning team
- Test Procedures → used by contractor, verified by commissioning team
- Systems Manual → completed by assigned party, verified by commissioning team
- Training Plan → implemented by contractor, design team and commissioning provider, and verified by commissioning provider
- Issues  $Log \rightarrow$  used by commissioning team

- Principles:
  - The purpose of verifications is NOT to provide the contractor with free quality control services; it is to provide the *owner* with assurance that the OPR are going to be delivered
  - ASHRAE recommends that a sampling strategy be used for all verifications—but this is project specific
  - The sampling frequency will be established by the commissioning provider; 5% to 10% is generally recommended
    - Sampling is a controversial issue—and each commissioning provider will have his/her own take on how to approach this
  - If deviations are found during sampling, a pre-established response is implemented. This may involve additional sampling or rejection of the activity
  - Financial responsibility for re-verification activities must be spelled out in construction contracts and professional service contracts

- Potential quandaries:
  - ASHRAE sets the Owner's Project Requirements as the benchmark against which verifications are to be conducted
  - The contractor is not contractually bound (generally) to meet the OPR, but rather the *Contract Documents*
  - If deviations are found relative to the Contract Documents, corrective action is reasonably easy to justify
  - If deviations are found relative to the OPR—but not the Contract Documents—then things become more interesting
  - Contingencies for addressing the above scenario should be spelled out for all interested parties
  - In theory, verification of design documents should head off OPR versus built-artifact conflicts

- Of submittals:
  - The commissioning provider verifies that a sample of the submissions meets owner quality expectations and conforms with the OPR and Construction Documents
  - The verification process is looking for systemic problems
  - Minor deviations would be addressed via the Issues Log
  - Major deviations might require concerted action from the commissioning team
  - The owner retains ultimate acceptance responsibility for deviations that negatively impact the OPR

- Of work:
  - Construction Checklist elements and Test Procedures that involve "activating" a device, system, or assembly should generally be done by the contractor under the observation of the commissioning provider and other interested parties (the owner's operating personnel may be very interested)
  - Verification of such activities would be based upon witnessing of tests and review of testing documentation
  - Verifications of documents (such as the Systems Manual) would normally be accomplished through commissioning provider/team review
  - Verification of training might be accomplished by witnessing, testing, and/or interviews
### **Construction Phase Verifications**

- Using Construction Checklists:
  - The commissioning provider conducts some checking, witnesses other checking, and verifies that a sample of the *Construction Checklists* meets owner expectations and demonstrates quality that conforms with the *OPR* and *Construction Documents*
  - The verification process is looking for systemic problems
  - Minor deviations would be addressed via the *Issues Log*
  - Major deviations might require concerted action from the commissioning team
  - The owner retains ultimate acceptance responsibility for deviations that negatively impact the OPR

# **Reminder**: Sample Construction Checklist

ASHRAE Guideline 1.1-2007, HVAC&R Technical Requirements for the Commissioning Process

Principles of Building Commissioning

#### 8A. HVAC Piping: Insulation **ASHRAE Guideline 1.1 Example Checklist**

Instructi	<ul> <li>Step 1: Circle Yes or No and fill in with requested information.</li> <li>Step 2: Explain all "No" responses at the bottom of the checklist.</li> <li>Step 3: Samples of installed ductwork will be periodically reviewed to verify comp</li> </ul>	liance.	
Genera	Overall (Total Job) HVAC Piping Insulation Requirement		
Item	tem Task Description		Response
	System Checks		and the second
Α	Installation Checks	Submit	ted Delivered
1	Piping is clean, dry and free of damage prior to installation.	Yes	No
2	Pressure and leakage tests performed and reports have been submitted prior to insulation installation.	Yes	No
3	All chilled water piping is insulated with 1 1/2 inch thick fiberglass pipe insulation with vas barrier except runouts to radiant cooling panels located beyond 1'-0" within room being served.	apo Yes	No
2	Secondary chilled water, low temperature chilled water (2 1/2 inch thick), fan coil drain pip (1/2" thick), and piping with electric trace freeze protection is insulated in the same manne the chilled water pipes.		No
4	All chilled water pumps are insulated with a 1 1/2 inch thick rectangular box made of Many 5 817 rigid fiberglass board having a density of 6 lb/ft <sup>3</sup> with a rated vinyl coated and embos laminate vapor seal (ASJ) jacket.	vile sed Yes	No
(	The insulation box for the pump is open at top and bottom with a removable top to effect a complete insulation for each base mounted pump.	a Yes	No
1	, The pipe insulation sections are firmly butted together and the longitudinal seam of the va barrier is cemented with Foster No. 85-75.	po Yes	No
8	End joints are sealed with a minimum of 3 inch wide factory furnished vapor barrier strips cemented with Foster No. 85-75.	s Yes	No
9	All fittings, valves, strainers etc. is insulated as described in the specifications.	Yes	No
10	Exterior piping has a 0.016 inch aluminum jacket with moisture barrier lock seam and Gas of equal factory applied fittings in lieu of glass cloth jackets. A sample is submitted.	sco Yes	No
No" Re	sponses		
Item	Date Reason for "No" Response	2	

## **Construction Phase Verifications**

- Using Test Procedures (Protocols):
  - The commissioning provider witnesses selected tests and verifies that the results of the *Test Procedures* meet quality expectations and conform with the *OPR* and *Contract Documents*
  - The verification process is looking for systemic problems with coordination and interfaces—although at this level, any problem may be systemic
  - Minor deviations would be addressed via the *Issues Log*
  - Major deviations might require concerted action from the commissioning team
  - The owner retains ultimate acceptance responsibility for deviations that negatively impact the OPR

## Sample Test Procedure

ASHRAE Guideline 1.1-2007, HVAC&R Technical Requirements for the Commissioning Process

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(This annex is not part of this guideline. It is merely informative and does not contain requirements necessary for conformance to the guideline.)

#### INFORMATIVE ANNEX U— TEST PROCEDURES AND DATA FORMS

This annex provides an example of how to implement part of Guidelines 0 and 1.1. It is not intended to be a comprehensive representation or a best practice example. Practitioners applying the Commissioning Process should carefully follow Guideline 0, Guideline 1.1, and applicable commissioning technical guidelines tailored to their specific projects.

This sample commissioning process test procedure is to be accomplished during any season whenever the project is ready for commissioning process test implementation. The intent of accomplishing the complete commissioning process test procedure prior to owner acceptance is to verify to the best of our ability achievement of the OPR. Some of the individual scenarios will need to be accomplished during other seasons to verify achievement of the OPR during seasonal ambient conditions.

#### Comfort OPR Commissioning Process Test Procedure

Test Number: \_\_\_\_\_ Date: \_\_\_\_\_ Time:

\_\_\_\_ New\_\_\_\_ Retest

**Background:** Verifying achievement of the comfort OPR prior to occupancy is accomplished through the execution of this commissioning process test procedure, which is composed of several operational scenarios. It is important to understand that this final commissioning process test procedure is focused on achievement of the OPR, which means evaluating the performance of the facility, not a single component or system.

This scenario approach works in the context that the individual components and systems have been verified throughout design and during construction from delivery through startup utilizing the construction checklists. This test procedure is accomplished to verify achievement of success (OPR) – it is not the intent to identify a significant number of issues at this stage in construction, because the commissioning process implementation should have identified and resolved the majority of issues earlier in the project.

**OPR to be Verified:** Comfort is the focus of this commissioning process test procedure. Comfort has been defined by the owner in the OPR as consistent temperature from space to space to avoid having occupants feel variations in temperature as they move throughout the facility.

Facility Scenarios: The operational scenarios to be implemented through this commissioning process test procedure to verify achievement of the comfort OPR are:

- Morning Warm-up Cloudy Day: For this scenario, the perimeter spaces are 10°F cooler than set point and interior are 2-5°F cooler than set point.
- Morning Warm-up Clear Day: For this scenario, the west perimeter is 10°F cooler than set point, the interior spaces 2-

 $5^{\circ}$ F cooler than set point, and the East perimeter  $0-5^{\circ}$ F warmer than set point.

- Morning Cool-down Cloudy Day: For this scenario, the perimeter is 10°F warmer than set point and the interior 2-5°F warmer than set point.
- Morning Cool-down Clear Day: For this scenario, the East perimeter is 10°F warmer than set point, interior is 2-5°F warmer than set point, and West perimeter 0-5°F warmer than set point.
- Peak Cooling: For this scenario, all spaces start at 5-10°F warmer than set point.
- Peak Heating: For this scenario, all spaces start 5-10°F cooler than set point.
- Afternoon Cooling: For this scenario, the West perimeter is 5°F warmer than set point, remaining spaces at set point.
- Conference Room Load: For this scenario, the conference room is 10°F warmer than set point, other spaces 2-5°F warmer than set point.

Systems/Assemblies/Equipment/Components Evaluated: The comfort OPR is impacted by most systems and assemblies in the facility. The following systems and assemblies are the primary ones that are evaluated during completion of this commissioning test procedure:

- Chilled Water System
- Hot Water System
- Air Distribution System
- Air Handling Unit
- Variable Air Volume Terminal Units
- Room Air Diffusers
- Exterior Envelope
- Interior Partitions
- Building Automation Management System (BAMS)

Ambient Conditions: The scenarios that are to be implemented under this commissioning test procedure are intended to evaluate the performance of the entire facility to maintain consistent temperatures from space to space. Each scenario starts with spaces at realistic initial conditions that are expected to occur sometime throughout the year. Implementing this commissioning test procedure then evaluates how quickly and effectively the systems respond to achieve consistent space temperatures. Evaluating the recorded results will determine if consistent temperatures are expected to be maintained under actual operation throughout the year.

While the ambient conditions will impact the results of the test (e.g., if it is hot outside, the heating tests will not be as realistic as desired), the scenarios have been created to limit this impact. Ideally, this commissioning test will be accomplished under non-peak outdoor design conditions to limit impact on overall results. However, if the test is being performed during a peak outdoor condition, then the similar season scenarios will be accomplished during the peak outdoor conditions (e.g., the cooling scenarios) and the opposite season scenarios (e.g., the heating scenarios) will be accomplished at night to limit ambient conditions on test results.

### Sample Test Procedure (continued)

#### Definitely not "yes or no."

ASHRAE Guideline 1.1-2007, HVAC&R Technical Requirements for the Commissioning Process **Prerequisites:** The following pre-requisites must be accomplished prior to implementing this commissioning test:

- Construction checklists for the systems, assemblies, equipment and components must be completed by the contractor and verification by the commissioning authority accomplished.
- The testing, adjusting and balancing (TAB) work must be completed and the final report verified by the commissioning authority.

Items to be Recorded: The system response time to a change for this facility is estimated to be 5 minutes (the time it takes for a change to be seen in the space once the set point has been changed). Therefore, the frequency of recording data should be less than the system response time to be able to identify anomalies and issues. For this commissioning test the frequency of recording data is to be every 2 minutes. The following items are to be recorded:

Chilled water system

.

- · Chilled water supply temperature
- · Chilled water return temperature
- · Condenser water supply temperature
- Condenser water return temperature
- · Primary and secondary pump status
- · Secondary pump speed
- System pressure
- Chiller electrical usage
- Hot water system
- Hot water supply temperature
- Hot water return temperature
- Primary and secondary pump status
- Secondary pump speed
- System pressure
- Boiler gas usage
- Stack temperature
- Air handling units
  - Supply air temperature
  - Return air temperature
  - Mixed air temperature
  - Chilled water valve position
  - Hot water valve position
  - Supply fan speed
- Variable air volume terminal units
  - Airflow

- Reheat valve position
- Supply air temperature
- Mode of operation

#### Spaces

- Set point
- Temperature
- Humidity (where sensor present)
- Outdoors
  - Temperature
- Humidity
- Unique conditions (cloudy, precipitation, wind)

**Participants:** The following participants shall be present during the implementation of this commissioning test:

- Commissioning Authority oversees and directs the test and records the results.
- BAMS Contractor helps in setting up and switching scenarios and provides electronic files of recorded information.
- Operation and Maintenance Personnel helps in recording results and implementing the test.

The following participants will be invited, but are not required to attend:

- Mechanical Contractor technician may be required to fix items to continue implementing the test.
- Electrical Contractor technician may be required to fix items to continue implementing the test.
- General Contractor to understand tests and results in case of failure.
- Design Professionals to understand tests and results in case of failure.

**Expected Performance:** The systems should be able to achieve stable, consistent space temperatures within 20 minutes from the change of set point (this is based on an airchange-rate of 3 per hour on average). Therefore, the expected performance is that all space temperatures should be at set point within 20 minutes of initiating the scenario (within set point means  $\pm 2^{\circ}$ F of set point for any space due to accuracy of the space sensors).

**Test Procedures:** The following table shall be followed in implementing and recording the results of this commissioning process test procedure, with occupied cooling and heating set point being 74°F:

<b>•</b> •	Test	Step	Expected	Actual	Pass/Fail		
Sample	Morning Warm-up – Cloudy Day						
Jampie	Set Perimeter Spaces to 64°F (10°F cooler than set point)						
	Set Interior Spaces to 69°F (5°F cooler than set point)						
$\mathbf{T}$ = -1	Record Resu	lts					
Test	Record Time	to Stability	20 minutes				
1001	Record Issue	s Identified					
	Morning Warm-up – Clear Day						
Procedure	Set South, W	est, and North Perimeter Spaces to 64°F (10°F cooler than set point)					
FIOCEQUIE	Set East Peri	meter to 79°F (5°F warmer than set point)					
	Set Interior S	paces to 69°F (5°F cooler than set point)					
(continued)	Record Resu	lts					
(continued)	Record Time	to Stability	20 minutes				
	Record Issue	s Identified					
	Morning Cool-down – Cloudy Day						
	Set Perimeter Spaces to 84°F (10°F warmer than set point)						
		paces to 79°F (5°F warmer than set point)					
	Record Resu						
	Record Time		20 minutes				
	Record Issue						
	Morning Cool-down – Clear Day						
	Set South and point)	l North Perimeter and Interior Spaces to 79°F (5°F warmer than set					
	Set East Perin	neter to 84°F (10°F warmer than set point)					
	Set West Peri	meter to 76°F (2°F warmer than set point)					
	Record Resul	ts					
	Record Time	to Stability	20 minutes				
	Record Issue	s Identified					
	Peak Cooling						
ASHRAE Guideline 1.1-2007,	Set All Space	s to 84°F (10°F warmer than set point)					
HVAC&R Technical	Record Resul	ts					
Requirements for the	Record Time	to Stability	20 minutes				
Commissioning Process	Record Issue	dentified					

#### Principles of Building Commissioning

### **Construction Phase Verifications**

- Of training:
  - The commissioning provider verifies that a sample of the training activities (as defined by the *Training Plan*) meets quality expectations and conforms with the *OPR* and *Contract Documents*
  - The verification process is looking for systemic problems
  - Minor deviations would be addressed via the *Issues Log*
  - Major deviations might require concerted action from the commissioning team
  - The owner retains ultimate acceptance responsibility for deviations that negatively impact the OPR

### **Construction Phase Verifications**

- Of the Systems Manual:
  - The commissioning provider verifies that the Systems Manual is complete (to the extent possible at this phase) and that a sample of the manual meets quality expectations and conforms with the OPR and Contract Documents
  - The verification process is looking for systemic problems that would impair or decrease facility and document usability by the owner's staff
  - Minor deviations would be addressed via the *Issues Log*
  - Major deviations might require concerted action from the commissioning team
  - The owner retains ultimate acceptance responsibility for deviations that negatively impact the OPR

## **Building Commissioning**



#### Because stuff happens (even to static systems)!

### Questions

before leaving this discussion of the commissioning process during the construction phase?

Next section: Occupancy and Operations Phase Commissioning

# Occupancy and Operations Phase Commissioning



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## **Outline: Occupancy and Operations**

- Commissioning Process Objectives during Occupancy and Operations
- The Commissioning Team
- Updating Commissioning Documents
- Lessons-Learned Workshop
- Final Commissioning Report
- Ongoing Commissioning

## Occupancy and Operations Commissioning Process Objectives

- Complete seasonal or deferred testing
- Minimize contractor callbacks
- Document lessons learned
- Assist with any warranty issues
- Provide assistance with ongoing facility operations to meet the *OPR*
- Close out the commissioning process via formal owner acceptance of final report

ASHRAE Guideline 0-2019: Occupancy and Operations Phase Objectives

# Occupancy and Operations Objectives

To close out the (initial) commissioning process

To prepare the owner for long-term beneficial use of the facility

Unofficially

## Key Occupancy and Operations Commissioning Activities

- Update OPR and Commissioning Plan
- Coordinate contractor callbacks
- Verify seasonal and deferred testing
- Verify training during occupancy and operations
- Verify completion and updating of the Systems Manual
- Close out the Issues Log
- Convene a lessons-learned workshop
- Complete and deliver the *Final Commissioning Process Report*

Terms shown in *Caps/Italics* are formal process documents

# Occupancy and Operations Phase Commissioning Team

- Commissioning provider
- Owner's representatives (project manager, operations and maintenance staff)
- Design team representatives (as required)
- Contractor representatives (including subcontractors)
- Major equipment/assembly manufacturer representatives (as required)

Intent: use commissioning team to prepare owner for the long-term beneficial use of facility

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Occupancy and Operations Commissioning Documents

- Commissioning Plan  $\rightarrow$  update
- OPR and Basis of Design  $\rightarrow$  update as necessary
- Training Materials → verify and incorporate into Systems Manual
- Systems Manual  $\rightarrow$  verify and employ
- Issues  $Log \rightarrow$  close out
- Final Commissioning Process Report → develop and deliver

## Who Might Do These Documents?

< suggestions, not requirements >

- Commissioning Plan  $\rightarrow$  commissioning provider
- OPR and Basis of Design updates → commissioning provider (and perhaps design team)
- Training Materials → verify (commissioning provider) and incorporate into Systems Manual (designated party)
- Systems Manual → verify (commissioning provider) and employ (commissioning team, transitioning to owner's staff)
- *Issues Log* close out  $\rightarrow$  commissioning team
- Final Commissioning Process Report → commissioning provider

### Lessons-Learned Workshop

- Although most project parties are ready to move on at this stage, all can benefit from reflection upon the commissioning process
- The owner can benefit from information gleaned by the various parties that relates completed product performance to the original Owner's Project Requirements
- The design team can benefit from experiences that relate design process to implementation of design intent and criteria (objectives and benchmarks) via the *Construction Documents*
- The contractor can benefit from experiences that relate construction quality control to design intent and the construction process
- The commissioning provider can benefit from feedback on all aspects of the process

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# **Final Report Highlights**

- Identify any systems or assemblies that do not perform in accordance with the OPR—and note likely ramifications of such deviations
- Evaluate operating condition of systems/assemblies upon completion of testing
- Summarize the contents of the *Issues Log*—extent of concerns, costs, operational impacts
- System performance benchmarks
- Lessons learned
- Ideally, provide a sense of the worth of the commissioning process on the project
  - Without pointing fingers: suggest problems avoided, costs avoided, performance improved, potentials improved, etc.

# **Ongoing Commissioning Process**

- Ongoing commissioning extends the process beyond the termination of the original commissioning services agreement (typically about a year into building occupancy, upon major equipment warranty expiration)
- The intent is to continue to assist the owner in maximizing beneficial use of the facility for the long term
- It is likely that ASHRAE Guideline 0 will, in the future, include more information on the ongoing commissioning process, through the addition of a new section. Standard 202 will not likely do the same because of the scope of most codes.

### **Building Commissioning**



#### Because stuff happens (even if we can't see it)!

Principles of Building Commissioning

### Questions

before leaving this discussion of the commissioning process during occupancy and operations?

Next section: Summary

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# Principles of Building Commissioning: ASHRAE Guideline 0 and Standard 202

## Summary

Principles of Building Commissioning

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### Building Commissioning is —

A structured *quality assurance process* intended to ensure that a building, when delivered, meets the *owner's requirements* upon turnover (and ideally well into the life of the facility).

### Building Commissioning is —

### An ongoing **process** spanning from pre-design into occupancy

### It is <u>not</u> an "event" It is <u>not</u> a short-term "task"

Principles of Building Commissioning

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## The Commissioning Process Can be Applied to —

- Whole Buildings
- Building Systems
  - Renewable Energy Systems
  - HVAC&R Systems
  - Plumbing Systems
  - Envelope Systems
  - Power Distribution
  - Lighting and Lighting Controls
  - Etc.

- Building Sub-Systems
  - DDC Controls
  - Security and Fire Alarm Systems
  - Voice/Data Systems
  - Standby Power Systems
  - Daylighting Controls
  - Etc.

#### Systems in bold should be considered prime candidates for commissioning

## Commissioning Is Needed Because —

Stuff that leads to low-performance happens:

- Poorly identified owner needs/wants
- Poorly executed work
  - Design
  - Construction
  - Operations/maintenance
- Poor communications among stakeholders

## The Commissioning Process Involves Three Key Elements —

→ Communication
 → Documentation
 → Verification

Implemented across all project phases and across disciplines for selected systems

Principles of Building Commissioning

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## A Successful Commissioning Process Will Display —

- Explicitly stated expectations and responsibilities
- Good document development and utilization
- Verification of design and construction artifacts
- Collaborative and nonconfrontational communications

## Successful Commissioning Will Help Deliver —

- A project that generally reflects the owner's needs and desires
- A project that works (fully) upon initial occupancy
- A project that is well documented
- Facility staff that are prepared to properly operate and care for systems and assemblies
- A project with clear performance benchmarks
- A project that has benefited from a collaborative effort of the diverse participants

## Successful Commissioning Will Help Deliver —

### An everyday building without major glitches and/or

#### A HIGH-PERFORMANCE BUILDING THAT PERFORMS AS INTENDED

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# The Costs of Commissioning

- Will vary with project type (simple versus complex)
- Will vary with market conditions (competition)
- Will vary with system(s) being commissioned
- Will vary with owner expectations (commodity versus service)
- Will vary with owner expectations (OPR)
- Will not be inconsequential—but should be viewed as an investment rather than as an expense
- Might be reasonably viewed as a risk management hedge—as insurance

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## Varying Commissioning Costs



http://evanmills.lbl.gov/presentations/cx-business-case.pdf.



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## Varying Commissioning Issues



% of sites with deficiency

http://evanmills.lbl.gov/presentations/cx-business-case.pdf

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# Varying Commissioning Drivers



http://evanmills.lbl.gov/presentations/cx-business-case.pdf

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## **Building Commissioning**



Image courtesy of NEBB.

#### Because stuff happens (and gets left that way)!

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### **Final Questions?**

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