## 2025-28 Strategic Plan KPIs



A strong member and volunteer base	High utilization of ASHRAE resources	Organizational foresight, leadership	A viable and thriving industry	A positive impact on the environment and the larger industry
<ul> <li># of Members, Volunteers</li> <li>Member Retention</li> <li>Member Satisfaction</li> <li># of motions from CRC's that align with strategic plan goals/objectives</li> </ul>	<ul> <li>Annual transactions per member</li> <li>Conferences attendance (Winter, Annual, topical)</li> <li>Training and professional certifications</li> </ul>	# of joint meetings & events         Chapter joint meetings with other societies (PAOE CT18)      Student activities held jointly with another organization (PAOE SA5.1)      YEA joint event with another society (PAOE YEA16)	# of activities in support of the emerging workforce	<ul> <li>Market Penetration Rate:         <ul> <li>Tracking the utilization of</li> <li>ASHRAE standards /</li> <li>guidelines through a member and / or non-member survey</li> <li>(e.g. have you used ASHRAE standards in your work within the last three months?)</li> </ul> </li> <li>Members reporting use of ASHRAE standards in their work in the past year (addition of question to an existing survey)</li> <li>Number of government outreach events</li> <li>Perception of ASHRAE's influence in the advocacy space (eg via Penta research)</li> </ul>